

#### **OPEN ACCESS**

SUBMITED 24 August 2025 ACCEPTED 27 September 2025 PUBLISHED 07 October 2025 VOLUME Vol.07 Issue 10 2025

#### CITATION

Surendra Annanki. (2025). The Future of AI and Human-AI Collaboration in SAP S/4HANA Cloud: Transforming Enterprise Technologies. The American Journal of Engineering and Technology, 7(10), 20–28. https://doi.org/10.37547/tajet/Volume07Issue10-03

#### COPYRIGHT

© 2025 Original content from this work may be used under the terms of the creative common's attributes 4.0 License.

# The Future of AI and Human-AI Collaboration in SAP S/4HANA Cloud: Transforming Enterprise Technologies

🔟 Surendra Annanki

Numeric Technologies Inc, USA



Abstract: This article explores the transformative impact of Artificial Intelligence (AI) integration within SAP S/4HANA Cloud, focusing on its applications in enterprise management, particularly in finance and controlling operations. It examines how AI enhances various aspects of financial management, including cash management, robotic process automation, and advanced analytics. The article delves into the synergistic relationship between AI capabilities and human expertise, highlighting how this collaboration is reshaping traditional financial processes and decision-making paradigms. The article also discusses the future trajectory of AI in SAP S/4HANA Cloud, anticipating further advancements in areas such as predictive analytics and natural language Additionally, it addresses the challenges and considerations that arise from this technological integration, including the need for balancing automation with human oversight, the ethical implications of Al-driven decision-making, and the imperative for workforce skill development. By providing a comprehensive overview of the current

state and future potential of AI in SAP S/4HANA Cloud, this article offers valuable insights for organizations seeking to leverage AI technologies to enhance their financial operations and strategic decision-making processes

**Keywords:** AI-Human Collaboration, SAP S/4HANA Cloud, Intelligent RPA, Predictive Analytics and Financial Automation.

## I. Introduction

The integration of Artificial Intelligence (AI) into enterprise management systems has ushered in a new era of operational efficiency and decision-making prowess. At the forefront of this technological revolution stands SAP S/4HANA Cloud, a cutting-edge platform that exemplifies the transformative potential of AI in business processes. As organizations increasingly seek to leverage data-driven insights and automate complex tasks, the synergy between AI capabilities and human expertise within SAP S/4HANA Cloud is reshaping the landscape of enterprise management.

SAP S/4HANA Cloud, with its embedded Al functionalities, represents a paradigm shift in how businesses approach core operations such as finance, procurement, supply chain management, and human resources. This cloud-based solution harnesses the power of machine learning algorithms and predictive analytics to augment human decision-making and streamline workflows. The seamless integration of Al throughout the platform enables organizations to unlock new levels of operational efficiency, accuracy, and strategic foresight.

The collaboration between Al-driven systems and human professionals within the SAP S/4HANA Cloud ecosystem is not merely a technological advancement; it represents a fundamental reimagining of enterprise management practices. By automating routine tasks and providing data-driven insights, Al empowers human experts to focus on higher-value activities that require creativity, critical thinking, and emotional intelligence. This symbiotic relationship between human and machine intelligence has the potential to drive significant improvements in business performance and innovation.

As we delve into the future of AI and human-AI collaboration in SAP S/4HANA Cloud, it is essential to recognize the far-reaching implications of this technological integration. According to SAP's own research, organizations leveraging AI-powered solutions

like SAP S/4HANA Cloud have reported improvements in productivity across various business functions [1]. This statistic underscores the tangible benefits that AI integration can bring to enterprise management.

In this article, we will explore the multifaceted ways in which AI is being integrated into SAP S/4HANA Cloud, examining specific use cases in financial management, cash optimization, robotic process automation, and analytics. Furthermore, we will discuss the challenges and considerations that arise from this human-AI collaboration, as well as the potential future developments that may further revolutionize enterprise management practices.

## II. Overview of AI Integration in SAP S/4HANA Cloud

The integration of Artificial Intelligence (AI) in SAP S/4HANA Cloud represents a significant leap forward in enterprise resource planning (ERP) systems. This integration spans across multiple core business functions, transforming how organizations operate and make decisions.

## A. Core areas of AI implementation

- 1. Finance: In the realm of finance, AI capabilities in SAP S/4HANA Cloud are revolutionizing traditional processes. Machine learning algorithms are being employed to automate complex financial tasks such as reconciliations, cash flow forecasting, and risk assessment. These AI-driven tools can analyze vast amounts of financial data in real-time, providing insights that were previously unattainable or time-consuming to generate manually.
- 2. Procurement: Al is streamlining procurement processes by automating supplier selection, enhancing spend analysis, and optimizing inventory management. Intelligent algorithms can predict demand patterns, suggest optimal reorder points, and even negotiate prices based on market conditions and historical data.
- 3. Supply chain: The integration of AI in supply chain management is enabling more accurate demand forecasting, intelligent inventory optimization, and predictive maintenance. Machine learning models can analyze multiple variables simultaneously, including historical sales data, market trends, and even weather patterns, to optimize supply chain operations.
- 4. Human resources: In HR, AI is transforming talent acquisition, employee engagement, and workforce planning. AI-powered tools can screen resumes, predict employee turnover, and even suggest personalized

learning and development paths for employees.

# B. The role of AI in enhancing operational efficiency and decision-making

The implementation of AI across these core areas is significantly enhancing operational efficiency and decision-making processes within organizations using SAP S/4HANA Cloud. AI's ability to process and analyze vast amounts of data at speeds far beyond human capability is enabling real-time insights and predictive analytics.

For instance, in financial operations, AI can detect patterns and anomalies that might indicate fraud or errors, allowing for quicker resolution and risk mitigation. In procurement, AI-driven insights can lead to more strategic sourcing decisions, potentially resulting in substantial cost savings.

Moreover, AI is augmenting human decision-making by providing data-driven recommendations. This is particularly valuable in complex scenarios where multiple factors need to be considered simultaneously. For example, in supply chain management, AI can

suggest the most efficient routing and logistics plans based on real-time data on traffic, weather, and inventory levels.

The impact of AI integration in SAP S/4HANA Cloud extends beyond mere automation. It's about creating a more intelligent, responsive, and adaptive enterprise. By freeing up human resources from routine tasks, AI allows employees to focus on more strategic, value-adding activities that require human creativity and emotional intelligence.

A study by Forrester Consulting, commissioned by SAP, found that organizations implementing SAP S/4HANA Cloud with its AI capabilities reported significant improvements in operational efficiency, with some achieving reduction in manual processes [2]. This underscores the transformative potential of AI integration in enterprise management systems.

As AI technology continues to evolve, its integration within SAP S/4HANA Cloud is expected to deepen, offering even more sophisticated capabilities for businesses to leverage in their quest for operational excellence and competitive advantage.

Area	Al Application	Benefits
Financial Accounting	Automated reconciliations	Reduced manual effort, improved accuracy
Cash Management	Real-time cash position visibility	Enhanced liquidity management
Fraud Detection	Pattern analysis for anomalies	Improved financial security
Forecasting	Al-driven predictive models	More accurate financial projections
Reporting	Automated generation of reports and dashboards	Time savings, consistent reporting

Table 1: Key AI Applications in SAP S/4HANA Cloud Finance [2]

## III. SAP S/4HANA Finance: A Case Study in Al-Human Collaboration

SAP S/4HANA Finance exemplifies the powerful synergy between artificial intelligence and human expertise in modern financial management. This integration of AI capabilities has transformed traditional financial processes, enhancing efficiency, accuracy, and strategic decision-making.

## A. Al-driven automation in financial operations

1. Financial accounting: Al in SAP S/4HANA Finance has revolutionized financial accounting by automating routine tasks and enhancing data accuracy. Machine

learning algorithms can categorize transactions, reconcile accounts, and generate financial statements with minimal human intervention. This automation not only reduces the potential for human error but also allows finance professionals to focus on more strategic activities such as financial analysis and planning.

2. Accounts payable/receivable: The integration of AI in accounts payable and receivable processes has significantly improved cash flow management. Intelligent systems can automatically match invoices with purchase orders and receipts, process payments, and predict cash inflows based on historical data and current market conditions. This level of automation

accelerates the procure-to-pay and order-to-cash cycles, improving overall financial efficiency.

3. Financial close and consolidation: Al-driven tools in SAP S/4HANA Finance have streamlined the financial close process, reducing the time and effort required for period-end activities. Automated data collection, reconciliation, and reporting capabilities enable faster and more accurate financial closings. Al can also flag discrepancies and anomalies, allowing finance teams to address issues proactively

## B. Machine learning applications

- 1. Credit risk assessments: Machine learning models in SAP S/4HANA Finance can analyze vast amounts of data to assess credit risk more accurately. These models consider various factors such as payment history, financial statements, market conditions, and even non-traditional data sources to provide a comprehensive risk profile. This Al-driven approach enables more informed credit decisions and helps organizations optimize their credit policies.
- 2. Fraud detection: Al-powered fraud detection in SAP S/4HANA Finance represents a significant advancement in financial security. Machine learning algorithms can analyze transaction patterns, user behaviors, and other relevant data points to identify potential fraudulent activities in real-time. These systems can detect subtle anomalies that might escape human notice, thereby enhancing an organization's ability to prevent and mitigate financial fraud
- 3. Dynamic pricing: SAP S/4HANA Finance incorporates machine learning algorithms to enable dynamic pricing strategies. These AI models can analyze market demand, competitor pricing, inventory levels, and other relevant factors to suggest optimal pricing in real-time. This capability allows businesses to maximize revenue and maintain competitiveness in rapidly changing market conditions.

The implementation of these Al-driven features in SAP S/4HANA Finance has led to significant improvements in financial operations. A study found that organizations using SAP S/4HANA Finance reported an average faster financial closing cycles and reduction in time spent on administrative tasks [3]. These efficiencies allow finance professionals to dedicate more time to strategic activities that drive business value.

Moreover, the collaboration between AI and human expertise in financial management has opened new

avenues for value creation. While AI excels at processing vast amounts of data and identifying patterns, human professionals bring critical thinking, ethical judgment, and strategic insight to the table. This complementary relationship is particularly evident in areas such as financial planning and analysis, where AI-generated insights inform human decision-making processes.

As AI technology continues to evolve, its role in financial management is expected to expand further. For instance, SAP is exploring the integration of natural language processing to enable more intuitive interactions with financial data and systems [4]. This ongoing development underscores the dynamic nature of AI-human collaboration in finance and the continuous potential for innovation in this field.

## IV. AI-Enhanced Cash Management in SAP S/4HANA Cloud

The integration of AI in SAP S/4HANA Cloud has significantly transformed cash management practices, offering organizations unprecedented control and visibility over their financial resources. This AI-enhanced cash management system addresses key challenges in financial operations, providing real-time insights and automated processes that optimize liquidity and reduce risks.

## A. Real-time cash position visibility

SAP S/4HANA Cloud leverages AI to provide real-time visibility into an organization's cash position across multiple banks, accounts, and currencies. Machine learning algorithms continuously process transaction data, updating cash positions instantly. This real-time visibility allows finance teams to make informed decisions quickly, optimizing the use of available funds and identifying potential shortfalls or surpluses proactively.

## B. Automated cash forecasting

Al-driven cash forecasting in SAP S/4HANA Cloud represents a significant advancement over traditional methods. The system utilizes machine learning models that analyze historical data, seasonal trends, and external factors to generate accurate cash flow projections. These automated forecasts are continuously updated as new data becomes available, providing finance teams with a dynamic view of future cash positions. This capability enables more effective short-term and long-term financial planning.

#### C. Al-driven liquidity management

Liquidity management in SAP S/4HANA Cloud is enhanced by Al algorithms that optimize cash allocation across various accounts and investments. The system can automatically suggest the most efficient ways to utilize excess cash or address shortfalls, taking into account factors such as interest rates, investment opportunities, and upcoming financial obligations. This Al-driven approach ensures that organizations maintain optimal liquidity levels while maximizing returns on idle cash.

## D. Risk reduction in cash flow management

Al plays a crucial role in mitigating risks associated with cash flow management. Machine learning models in SAP S/4HANA Cloud can identify potential risks by analyzing patterns in cash flows, payment behaviors, and market conditions. The system can flag anomalies that might indicate fraud, predict potential payment delays from customers, and highlight currency exchange rate risks. By providing early warnings and actionable insights, the Al-enhanced system helps organizations proactively manage and mitigate financial risks.

The impact of these Al-enhanced cash management features in SAP S/4HANA Cloud has been significant. According to a study, organizations using SAP S/4HANA Cloud for cash management reported improvements in cash flow forecasting accuracy and reductions in days sales outstanding (DSO) [5]. These improvements translate to better working capital management and overall financial health for organizations.

The Al-human collaboration in cash management within SAP S/4HANA Cloud exemplifies how technology can augment human capabilities in financial operations. While Al handles the complex data processing and predictive analytics, finance professionals can focus on strategic decision-making, interpreting Al-generated insights in the context of broader business objectives and market conditions. This synergy between Al and human expertise is driving a new era of efficient, data-driven cash management practices.

## V. Intelligent Robotic Process Automation (RPA) in Finance and Controlling (FICO)

The integration of Intelligent Robotic Process Automation (RPA) with AI in SAP S/4HANA Cloud has revolutionized Finance and Controlling (FICO) operations. This powerful combination of technologies automates repetitive tasks, enhances accuracy, and

significantly improves processing times, allowing finance professionals to focus on more strategic activities.

## A. Integration of SAP Intelligent RPA with AI

SAP Intelligent RPA, when combined with AI capabilities, creates a sophisticated system that can handle complex, rule-based tasks with minimal human intervention. This integration allows for the automation of not just simple, repetitive tasks, but also more complex processes that require decision-making based on predefined rules and historical data analysis.

The AI component enhances the RPA's capabilities by enabling it to learn from past actions, adapt to new scenarios, and make intelligent decisions. For instance, machine learning algorithms can analyze patterns in financial data to improve the accuracy of automated processes over time.

## B. Automation of repetitive, rule-based tasks

- 1. Invoice processing: Intelligent RPA in SAP S/4HANA Cloud can automate the entire invoice processing workflow. The system can extract relevant information from invoices using optical character recognition (OCR), match it with purchase orders and receipts, and even handle exceptions based on predefined rules. This automation significantly reduces the time and effort required for invoice processing, while also improving accuracy.
- 2. Journal entries: RPA bots can create and post journal entries automatically based on predefined rules and triggers. They can gather data from various sources, perform necessary calculations, and create appropriate journal entries. The AI component can help in categorizing expenses and detecting anomalies, further enhancing the accuracy of financial records.
- 3. Reconciliation: Automated reconciliation is another area where Intelligent RPA shines. The system can match transactions across different accounts and systems, identify discrepancies, and even resolve simple issues automatically. For more complex reconciliation problems, it can flag items for human review, providing all relevant information to expedite the process.

## C. Benefits: Error reduction and improved processing times

The implementation of Intelligent RPA in FICO processes yields significant benefits in terms of error reduction and improved processing times. By automating repetitive tasks, the system eliminates human errors that can occur due to fatigue or oversight. Moreover, RPA bots

can work 24/7, dramatically reducing processing times for various financial operations.

A study found that RPA implementation in finance functions can lead to cost savings depending on the process automated, with processing time improvements [6]. These efficiencies not only reduce operational costs but also enhance the overall quality of financial data and reporting.

Furthermore, SAP's own research indicates that organizations using SAP Intelligent RPA in conjunction with S/4HANA Cloud have seen reduction in manual

efforts for financial closing processes [7]. This significant time saving allows finance professionals to dedicate more time to value-added activities such as financial analysis and strategic planning

The combination of Intelligent RPA and AI in SAP S/4HANA Cloud represents a major leap forward in the automation of financial processes. As these technologies continue to evolve, we can expect even greater levels of automation and intelligence in FICO operations, further transforming the role of finance professionals in organizations.

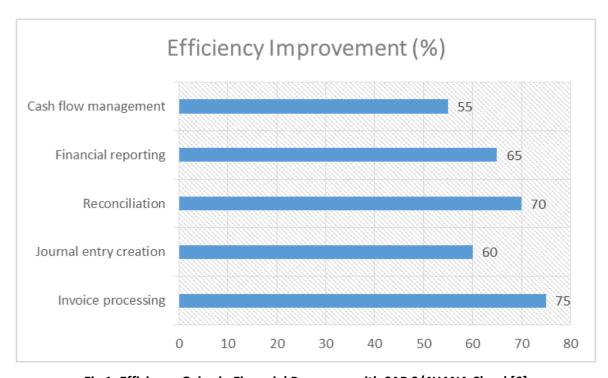


Fig 1: Efficiency Gains in Financial Processes with SAP S/4HANA Cloud [6]

## VI. AI-Powered Analytics and Reporting

The integration of AI-powered analytics and reporting capabilities in SAP S/4HANA Cloud, particularly through SAP Analytics Cloud, has transformed how organizations derive insights from their financial data and make strategic decisions.

## A. SAP Analytics Cloud capabilities

SAP Analytics Cloud serves as a comprehensive business intelligence platform that leverages AI to provide advanced analytics, planning, and predictive capabilities. It seamlessly integrates with SAP S/4HANA Cloud, allowing for real-time data analysis and visualization. The AI-driven features of SAP Analytics Cloud enable users to explore data more intuitively, uncover hidden patterns, and generate actionable insights with greater speed and accuracy.

## B. Automated generation of financial reports and dashboards

One of the key advantages of Al-powered analytics in SAP S/4HANA Cloud is the ability to automate the generation of financial reports and dashboards. Machine learning algorithms can analyze vast amounts of financial data and automatically create relevant visualizations and reports. This automation not only saves time but also ensures consistency in reporting across the organization. The system can also learn from user preferences and interactions to continually improve the relevance and presentation of financial information.

## C. Al-driven predictive insights

Al algorithms in SAP Analytics Cloud can analyze historical data and external factors to generate predictive insights. These predictive capabilities allow finance teams to forecast future trends, identify potential risks, and uncover new opportunities. For instance, the system can predict cash flow trends, forecast revenue, or anticipate potential budget overruns. These Al-driven predictions enable organizations to make proactive decisions and develop more robust financial strategies.

## D. Intelligent financial planning

Al-powered analytics has revolutionized financial planning processes. SAP Analytics Cloud's intelligent planning features use machine learning to enhance budgeting, forecasting, and scenario analysis. The system can automatically generate baseline forecasts, suggest optimal resource allocations, and simulate the

impact of various business scenarios. This intelligent approach to financial planning allows organizations to be more agile in their decision-making and better prepared for future challenges and opportunities.

The impact of these Al-powered analytics and reporting capabilities on financial management has been substantial. According to a study, organizations using SAP Analytics Cloud reported reduction in time spent on data preparation and report generation, along with an improvement in the accuracy of financial forecasts [8]. These improvements translate to more efficient financial operations and better-informed strategic decisions.

Metric	Improvement
Financial closing cycle	37% faster
Time spent on administrative tasks	60% reduction
Cash flow forecasting accuracy	Up to 80% improvement
Days Sales Outstanding (DSO)	Up to 15% reduction
Time spent on data preparation and report generation	39% reduction
Accuracy of financial forecasts	32% improvement

Table 2: Impact of AI Integration in SAP S/4HANA Cloud [3, 8]

The Al-human collaboration in analytics and reporting exemplifies how technology can augment human expertise in finance. While Al handles complex data processing and generates insights, finance professionals bring their domain knowledge and strategic thinking to interpret these insights in the context of broader business objectives. This synergy between Al and human expertise is driving a new era of data-driven financial management, where decisions are based on comprehensive, real-time insights rather than intuition or historical trends alone.

As AI technology continues to evolve, we can expect even more sophisticated analytics and reporting capabilities in SAP S/4HANA Cloud, further enhancing the ability of organizations to navigate complex financial landscapes and drive business growth.

## VII. The Future of AI in SAP S/4HANA Cloud

#### A. Anticipated developments in AI integration

The future of AI in SAP S/4HANA Cloud promises even deeper integration and more sophisticated capabilities. We can expect advancements in natural language

processing, allowing for more intuitive interactions with the system through conversational interfaces. Additionally, the development of more advanced machine learning models will likely enable more complex pattern recognition and decision-making capabilities across various business processes.

# B. Potential improvements in forecasting and predictive analytics

Future iterations of SAP S/4HANA Cloud are likely to feature significantly enhanced forecasting and predictive analytics capabilities. These improvements may include more accurate long-term forecasting models, the ability to incorporate a wider range of external data sources, and more sophisticated scenario analysis tools. Such advancements will enable organizations to make more informed strategic decisions and respond more effectively to market changes.

## C. The evolving role of finance departments in light of Al advancements

As AI takes on more routine tasks and provides

increasingly sophisticated insights, the role of finance departments is expected to evolve. Finance professionals will likely shift their focus towards more strategic activities, such as interpreting Al-generated insights, developing financial strategies, and driving business value. This evolution will require finance teams to develop new skills and adapt to a more technology-driven work environment.

## VIII. Challenges and Considerations in Al-Human Collaboration

## A. Balancing automation with human oversight

While AI offers significant benefits, striking the right balance between automation and human oversight remains a challenge. Organizations must carefully consider which processes are suitable for full automation and where human judgment is still necessary. Implementing effective control mechanisms and maintaining transparency in AI-driven processes will be crucial to ensure accuracy and accountability.

## B. Ethical considerations in Al-driven decision-making

The increasing reliance on AI for decision-making in financial processes raises important ethical considerations. Issues such as algorithmic bias, data privacy, and the transparency of AI decision-making processes need to be carefully addressed. Organizations must develop robust governance frameworks to ensure that AI systems are used responsibly and in compliance with regulatory requirements.

## C. Skill development and workforce adaptation

The integration of AI in SAP S/4HANA Cloud necessitates significant changes in workforce skills and composition. Finance professionals will need to develop new competencies, including data analysis, AI management, and strategic thinking. Organizations must invest in training programs and change management initiatives to help their workforce adapt to this new technology-driven environment.

According to a report employees will need reskilling by 2025 as the adoption of technology increases [9]. This underscores the importance of proactive skill development initiatives in the face of AI advancements.

Furthermore, a study predicts that much routine work currently done by managers will be fully automated, including many tasks related to financial reporting and basic financial management [10]. This shift highlights the need for finance professionals to focus on developing skills that complement AI capabilities, such as complex problem-solving, creativity, and emotional intelligence.

As AI continues to evolve within SAP S/4HANA Cloud, organizations must navigate these challenges thoughtfully to fully leverage the benefits of AI while addressing potential risks and ethical concerns. The future of finance will likely be characterized by a symbiotic relationship between AI and human expertise, driving innovation and value creation in ways we are only beginning to imagine.

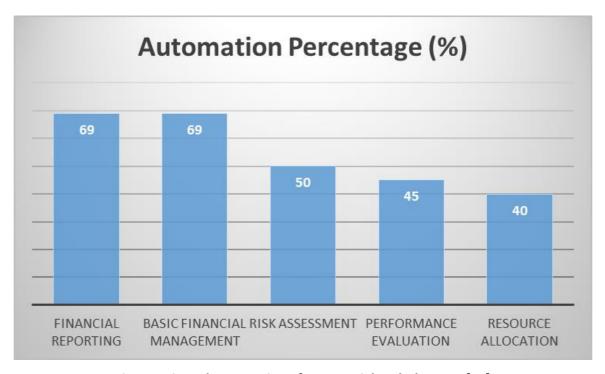


Fig 2: Projected Automation of Managerial Tasks by 2024 [10]

## Conclusion

In conclusion, the integration of AI within SAP S/4HANA Cloud represents a transformative shift in enterprise management, particularly in finance and controlling operations. From enhancing cash management and automating routine tasks to providing advanced analytics and predictive insights, AI is revolutionizing how organizations handle their financial processes and make strategic decisions. The synergy between AI capabilities and human expertise is creating new opportunities for efficiency, accuracy, and value creation. However, this transformation also brings challenges, including the need for careful oversight, ethical considerations, and workforce adaptation. As AI technology continues to evolve, organizations must proactively address these challenges while leveraging the immense potential of Al-human collaboration. The future of finance in the context of SAP S/4HANA Cloud promises to be one of continuous innovation, where the combination of Al-driven insights and human strategic thinking will drive business success in an increasingly complex and dynamic global economy.

#### References

- 1. Syed Talal Hussain, <u>Artificial Intelligence and Technologies in SAP S/4HANA Cloud Public Edition 2402</u>, SAP. (2024). "Enterprise Resource Planning Blogs by SAP". https://community.sap.com/t5/enterprise-resource-planning-blogs-by-sap/artificial-intelligence-and-technologies-in-sap-s-4hana-cloud-public/ba-p/13596117
- 2. SAP "Forrester: The Total Economic Impact Of SAP Preferred Success for SAP S/4HANA Cloud Infographic". [Online] Available: https://www.sap.com/documents/2023/05/72219 b13-717e-0010-bca6-c68f7e60039b.html#:~:text=Read%20this%20TEI%2 Oinfographic%20from,experience%20and%20more
- 3. Randy Perry, Mickey North Rizza, IDC. (2020). "SAP S/4HANA Delivers Enhanced Business Value for the Enterprise" https://axxis-consulting.com/wp-content/uploads/2020/08/IDC\_-SAP-S\_4HANA-Delivers-Enhanced-Business-Value-for-the-Enterprise.pdf

- 4. Poornachandar Pokala, "Artificial Intelligence in SAP S/4HANA: Transforming Enterprise Resource Planning through Intelligent Automation". November 2024. http://dx.doi.org/10.32628/CSEIT24106169
- 5. Forrester Consulting. (2022). "The Total Economic Impact™ Of SAP S/4HANA" https://us.itelligencegroup.com/hubfs/NN-S4HANA/AnalystBrief-Forrester-TCE-S4HANA.pdf
- 6. Deloitte. (2022). "Robotic process automation in financial services" https://www2.deloitte.com/us/en/pages/consultin g/articles/transforming-financial-services-withrobotics-and-cognitive-automation.html
- 7. Dwayne DeSylvia, Jonathan Yagos, SAP Press. (2020). "Introducing SAP Intelligent Robotic Process Automation" https://www.sap-press.com/introducing-sap-intelligent-robotic-process-automation\_4998/?srsltid=AfmBOooH8f0fHWyYOufvZ0w3kJ3YSo0xOs\_hAEuwTh2NFb1VJPUvV9SK
- 8. Mickey North Rizza, Lara Greden et al. IDC, SAP. (January 2023). "The Business Value of SAP Business Technology Platform with SAP S/4HANA Cloud Executive Summary" <a href="https://www.sap.com/documents/2023/01/f22a3ecf-5b7e-0010-bca6-c68f7e60039b.html#:~:text=SAP%20S/4HANA%20Cloud%20customers,75%25%20of%20developers%20at%20 large">https://www.sap.com/documents/2023/01/f22a3ecf-5b7e-0010-bca6-c68f7e60039b.html#:~:text=SAP%20S/4HANA%20Cloud%20customers,75%25%20of%20developers%20at%20 large</a>
- 9. World Economic Forum. (2020). "The Future of Jobs Report 2020." https://www3.weforum.org/docs/WEF\_Future\_of\_Jobs\_2020.pdf
- 10. Gartner. (2020). "Gartner Predicts 69% of Routine Work Currently Done by Managers will Be Fully Automated by 2024." https://www.gartner.com/en/newsroom/pressreleases/2020-01-23-gartner-predicts-69--of-routine-work-currently-done-b#:~:text=Gartner%20Predicts%2069%25%20of%2 0Routine,Be%20Fully%20Automated%20by%20202