



Theoretical and Methodological Aspects of Developing Cloud Computing Solutions

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Abstract: This article explores the theoretical and methodological foundations of developing cloud computing solutions, which have become one of the primary tools for optimizing business processes and accelerating innovation in today's digital landscape. The relevance of the topic stems from the growing volume of data and the need for flexible resource management, making the cloud an indispensable mechanism for ensuring sustainable organizational growth. The novelty of this study lies in its synthesis of economic, architectural, and organizational approaches, with particular attention to the risk of vendor lock-in and the integration potential of edge computing. The article examines various service models (IaaS, PaaS, SaaS), their specific features and areas of application, and identifies factors influencing successful migration to cloud environments and the development of flexible risk mitigation strategies. Special focus is given to implementation experiences within small and medium-sized enterprises and educational institutions. The primary goal of the article is to establish a systematic understanding of cloud computing solutions and to provide recommendations for their effective deployment. To achieve this, the study employs comparative analysis, source systematization, and a critical methodological approach. The conclusion presents key insights into how cloud computing influences organizational resilience and competitiveness. This article will be of interest to researchers, IT professionals, and managers aiming to integrate cloud technologies into their operations.

Keywords: cloud computing, theoretical and methodological aspects, IaaS, PaaS, SaaS, vendor lock-in risk, edge computing, digital transformation, innovation, resilience.

Introduction: The relevance of developing cloud computing solutions is driven by the rapid growth in data volumes, the need for flexible and scalable infrastructure, and organizations' pursuit of improved efficiency and faster time-to-market for new products and services. In the context of ongoing digital transformation, there is an increasing need to account for risks such as vendor lock-in and the integration of cloud technologies with other technological trends, including edge and fog computing.

The aim of this article is to establish a comprehensive understanding of the theoretical and methodological aspects of designing and implementing cloud computing solutions, taking into account architectural, organizational, and economic factors.

The study sets out the following objectives:

1. To examine and systematize cloud service models (IaaS, PaaS, SaaS), considering their benefits and limitations.
2. To analyze risks, particularly vendor lock-in, and propose possible strategies for mitigating such threats.
3. To explore the role of cloud technologies in innovation processes and their application in practice across various organizations.

The novelty of the study lies in a holistic approach to analyzing cloud solutions, integrating architectural considerations, resource management, provider ecosystem dynamics, as well as applied issues and usage scenarios across different business models and sectors.

MATERIALS AND METHODS

The research draws on academic literature addressing the conceptual foundations of cloud computing solutions, their architectural frameworks, implementation risks, and economic implications. A.A. Albini, D. Tokody, and Z. Rajnai [1] examined the core principles of cloud service formation, with an emphasis on scalability and infrastructure elasticity. F.C. Andriulo, M. Fiore, M. Mongiello, E. Traversa, and V. Zizzo [2] expanded this perspective by presenting practical experiments with edge computing, demonstrating how local data processing enhances performance and reduces network latency. P. Bajdor [3] analyzed the economic implications of transitioning to cloud platforms, focusing on flexible payment models and the

impact of cloud adoption on operational costs. L. Golightly, V. Chang, Q.A. Xu, X. Gao, and B.S.C. Liu [4] systematized international experience in implementing cloud technologies as drivers of innovation, highlighting the importance of strategic planning in digital transformation. D. Harauzek [5] addressed the challenges of long-term cloud operation, identifying vendor lock-in risks and suggesting methodologies for reducing provider dependency. S. Jha and D. Chaturvedi [6] summarized long-term studies on cloud infrastructure design and management, comparing various approaches and deployment scenarios. A.F. Kineber, A.E. Oke, A. Alyanbaawi, A.S. Abubakar, and M.M. Hamed [7] proposed a concept for using cloud services in sustainable projects, demonstrating their potential for resource optimization and cost reduction. Y. Liu, Z. Ni, M. Karlsson, and S. Gong [8] developed practical guidelines for small and medium-sized enterprises, facilitating phased cloud integration and adaptation of IoT solutions to specific business contexts. Y.A.M. Qasem, R. Abdullah, Y. Yaha, and R. Atana [9] focused on the education sector, describing how cloud platforms support data accessibility and simplify collaboration among researchers in universities and scientific institutions. B. Uzoma and B. Okhuoya [10] evaluated the advantages and disadvantages of cloud technologies, paying particular attention to organizational factors influencing the success of cloud migration projects.

To identify patterns, trends, and general principles in organizing cloud computing environments, the following methods were applied:

1. Comparative analysis – used to compare different service models (IaaS, PaaS, SaaS, and their hybrid variants), allowing for identification of advantages and limitations based on scale and industry specifics.
2. Systematic review – enabled the structuring of key design aspects of cloud platforms, including architecture, risk mitigation strategies, economic feasibility, and factors influencing long-term adoption.
3. Synthesis and generalization – supported the integration of diverse information on best practices in cloud service implementation and operation into a unified conceptual framework.
4. Critical approach – involved assessing risks (including vendor lock-in) and analyzing interdisciplinary connections between technical,

economic, and organizational components.

RESULTS

The results of the literature analysis indicate that the development of cloud computing solutions is grounded in a combination of architectural-technological approaches, organizational practices, and risk mitigation methodologies. Conceptually, the foundation lies in a model that highlights the strong interconnection between service layers (IaaS, PaaS,

SaaS) and the potential for flexible configuration [1].

To systematize and structure the theoretical and methodological framework, authors [1; 2; 4] suggest examining cloud solutions through the lens of several core models, distinguished not only by their technological characteristics but also by the degree of user responsibility in matters of security and scalability. The main characteristics of each service model and their potential application areas are summarized below (Table 1).

Table 1 – Classification and key features of cloud service models (Source: compiled by the author based on [1; 2; 4])

Model	Key Characteristics	Use Cases	User Responsibility
IaaS	Virtualized infrastructure (servers, networks, storage). High flexibility and control.	Suitable for rapid server capacity scaling, test environments, analytical platforms.	Management of virtual machines, network configuration, OS-level security.
PaaS	A ready-to-use platform for application development and deployment. Reduces time-to-market.	Useful for DevOps processes, web services, mobile applications, prototyping.	Configuration and code control, basic scalability parameters.
SaaS	Fully developed software products available “out of the box.” Accessed via web interface/client.	Office applications, CRM systems, document management tools, collaboration platforms.	Minimal technical support required by the client, but limited customization options.

As noted by the authors [2], well-designed cloud architecture must account for scalability, elasticity, and reliability, alongside a clearly defined resource management mechanism. In this regard, the integration of cloud infrastructure with edge and fog computing technologies becomes particularly relevant. This hybrid approach enables the local processing of data at the edge nodes, thereby reducing network load and minimizing latency.

An illustrative example (see Figure 1) demonstrates how the convergence of cloud and edge computing, in conjunction with IoT, is transforming the traditional “pyramidal” model of industrial automation. The rigid hierarchy—where each level (from production processes and PLCs to SCADA, MES, and ERP systems)

operated in isolation and interacted only in a bottom-up sequence—is giving way to a flexible distribution of services and computing resources [8]. With a large number of sensors and actuators connected to IoT platforms, real-time data is transmitted to the cloud for analysis, enabling the deployment of intelligent functions such as anomaly detection and predictive analytics. This integration significantly boosts performance through optimal load distribution and the support of AI modules across all levels. As a result, digital transformation based on the joint application of cloud and edge technologies creates new opportunities for rapid scaling, reduced operational costs, and accelerated innovation in modern industrial control systems.

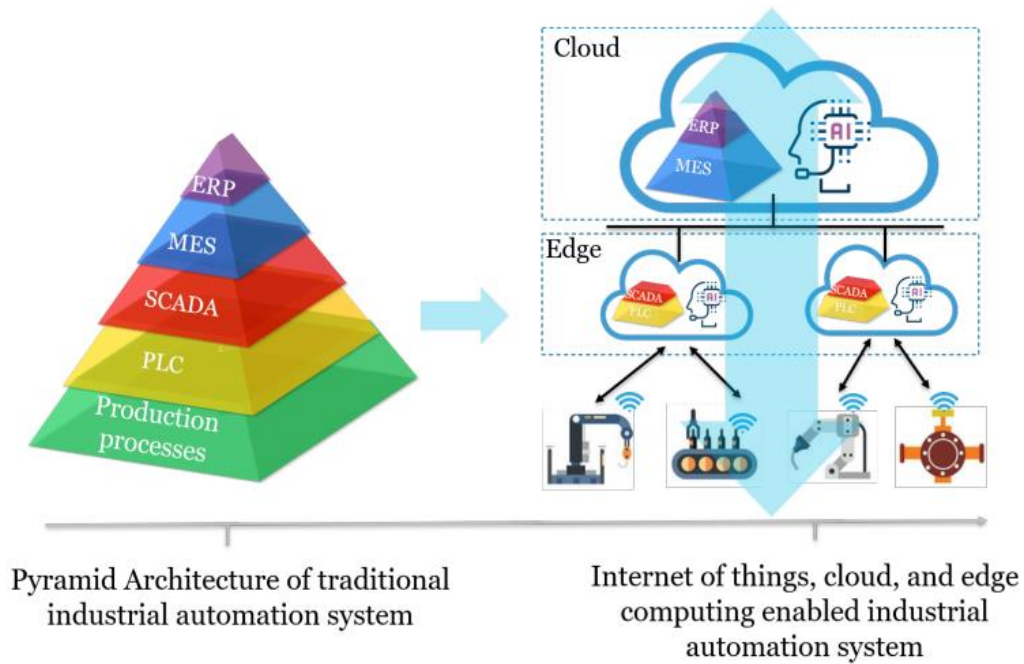


Figure 1 – Example of digital transformation in an industrial automation system based on IoT and cloud computing [8]

Methodological concepts related to the long-term use and economic viability of cloud computing solutions emphasize the need to combine technological innovation with structured staff training and adaptation of the organizational framework [3]. Practical evidence shows that cloud solutions facilitate the rapid deployment of new services, enhancing the innovative capacity of enterprises while reducing capital expenditures through the pay-as-you-go model [4].

A significant barrier to adopting cloud platforms remains the risk of vendor lock-in, where a company becomes dependent on a specific provider’s infrastructure, facing difficulties in transferring data

and services to another environment [5]. To mitigate such dependency, it is advisable to use standardized interfaces, adopt multi-cloud or hybrid deployment strategies, and develop migration plans in advance [6]. Another critical aspect is the growing emphasis on environmental and social sustainability, achieved through energy optimization, efficient allocation of computing resources, and the adoption of green data centers [7].

As highlighted in [5; 6], organizations face vendor lock-in risks during cloud implementation when migration to alternative platforms is hindered by high costs or infrastructure incompatibility. Table 2 summarizes the key risks and possible mitigation strategies.

Table 2 – Strategies for minimizing vendor lock-in and associated risks (Source: compiled by the author based on [5; 6])

Risk / Problem	Possible Mitigation Strategy	Mechanism Description
Data format incompatibility	Use of open standards and APIs	Data is stored in formats supported by multiple vendors.
Service migration challenges	Containerization or multi-cloud orchestrators	Applications are encapsulated in containers for easy transfer across providers.
Financial dependence	Hybrid architecture planning	Some services are deployed locally or on alternative clouds, reducing reliance on a single provider.

Risk / Problem	Possible Mitigation Strategy	Mechanism Description
Lack of in-house expertise	Staff training and external consulting	Dependency is reduced by deepening internal knowledge of cloud architecture and development methodologies.

Special attention is given to small and medium-sized enterprises (SMEs), where limited resources necessitate a more methodical implementation approach. Here, success depends on well-defined business cases, phased integration, and a focus on cloud services that align closely with specific needs [8]. In parallel, educational and research institutions emphasize contextual factors that promote continuous use of cloud solutions: ease of data access, reduced load on local IT infrastructure, and improved collaboration capabilities [9]. An increasing number of studies report that successful cloud adoption often triggers a wave of subsequent innovation, laying the groundwork for digital transformation across a broad range of sectors [10].

The systematized findings indicate that key prerequisites for successful implementation include accurate assessment of economic benefits, forecasting of future resource demands, and timely adaptation of the corporate environment. To address the challenges of processing large volumes of data, the focus should be on services that offer scalability and fault tolerance, along with flexible mechanisms for automated monitoring and load balancing [2].

Studies also emphasize that the cloud holds particular value when rapid migration of business applications and services to the online space is required, as it eliminates the need for substantial capital investment in physical infrastructure [4]. However, deployment should be accompanied by a comprehensive data protection strategy, including end-to-end encryption, access control policies, continuous infrastructure auditing, and disaster recovery planning [5].

Additionally, during the transition to cloud platforms, organizations should analyze the compatibility of software interfaces and data formats to minimize the risks of incompatibility when switching to alternative or multi-cloud solutions [6]. Collectively, these factors determine the overall readiness of an organization for cloud adoption, as well as the effectiveness of cloud services in diverse business scenarios [7].

In conclusion, the effective design of cloud computing systems requires not only technical and technological development but also careful consideration of diverse methodological, organizational, and social factors. Taken together, these elements enable flexible adaptation of solutions to specific business objectives and ensure their long-term operational sustainability.

DISCUSSION

The analysis of the reviewed literature indicates that the effectiveness of cloud computing solutions is determined not only by the proper selection of service models and technical tools (such as virtualization, containerization, and distributed storage systems) but also by an organization’s readiness for structural changes in project management [1; 4]. Given the rapidly evolving business requirements, cloud architecture offers the flexibility to scale individual services or applications dynamically, thereby reducing the risk of system-wide failures and accelerating time-to-market for new features [2; 3].

Practical observations [5; 6] confirm that transitioning to the cloud requires a well-developed orchestration and monitoring plan: the proliferation of services and infrastructure components increases the complexity of configuration and troubleshooting. However, these challenges are offset by the ability to concentrate resources on high-demand modules, such as data analytics engines or specialized business applications [7; 9]. A key element of success lies in the adaptation of organizational processes to accommodate hybrid and cloud-native service models.

Evidence from [8; 10] shows that with proper integration, development teams and engineering departments can achieve greater autonomy while maintaining consistent standards for security, encryption, and access control. This approach improves overall agility but necessitates centralized oversight at the interface and communication protocol levels to avoid service fragmentation. Furthermore, in multi-cloud and hybrid environments, the alignment of configuration policies and service-level agreements

(SLAs) across providers becomes increasingly critical.

Studies [5; 6] also highlight that vendor lock-in is among the most pressing challenges when an organization lacks unified data storage standards or application migration strategies. Without proper standardization and backup planning, improvements in service availability may come at the cost of increased expenses during provider transitions. Conversely, adopting a multi-cloud strategy and moving toward open APIs significantly mitigates these risks, enabling enterprises to reallocate resources as needed and respond more effectively to fluctuating demand [1; 4].

It is also essential to recognize that the implementation of cloud solutions is not solely about virtualization or scalability technologies. Several studies [3; 7; 9] emphasize the importance of the social and organizational context: from role distribution within teams to establishing unified decision-making principles and staff training. This set of factors creates a “cloud computing ecosystem,” where success depends not only on technical proficiency but also on employees’ willingness to embrace a DevOps culture, adhere to CI/CD practices, and collaboratively address data security challenges.

In summary, the collective experience reflected in the literature suggests that, with proper planning, standardized frameworks, and clearly defined areas of responsibility, cloud computing solutions can deliver high reliability, flexibility, and economic efficiency to IT infrastructures. Their successful implementation requires not only technical expertise in deploying cloud services but also a management approach grounded in adaptive risk governance, vendor collaboration, and continuous improvement of internal organizational processes.

CONCLUSION

The research successfully addressed the objectives outlined in the introduction. The systematization of the primary service models (IaaS, PaaS, SaaS) made it possible to identify the key factors influencing their effectiveness across various market segments.

The analysis of the vendor lock-in issue and the tools for mitigating this dependency highlighted the importance of a well-informed approach to selecting a cloud provider, as well as the need for early planning of potential migration scenarios. The examination of diverse implementation cases confirmed that cloud technologies serve not only as a means of cost

optimization but also as a catalyst for innovation, facilitating the accelerated digital transformation of organizations.

Therefore, the overarching goal—establishing a comprehensive understanding of the theoretical and methodological foundations for the development and application of cloud computing solutions—was achieved, enabling the identification and consolidation of the most effective practices for designing cloud systems.

The findings underscore the need for a multifaceted approach that considers technological, economic, and organizational dimensions, along with adaptive risk management. These results may be of practical value to managers and specialists involved in transitioning to cloud platforms or enhancing existing solutions.

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